

(To be produced on licence applicant letterhead)

MANAGEMENT REPRESENTATION LETTER TO LICENSOR
[ILLUSTRATIVE]

(Addressed to licensor) (Date)

In connection with our application to be licensed for the 20XX season, we confirm to the best of our knowledge and belief that, since the balance sheet date of the preceding audited annual financial statements being 31/12/20XX:

- a) That all documents submitted to the licensor are complete and correct;
- b) Whether or not any significant change in relation to all the licensing criteria has occurred;
- c) Whether or not any significant and/or material events or conditions have occurred, that may have an impact on the licence applicant's financial position since the balance sheet date of the preceding audited annual financial statements.
- d) Whether or not the licence applicant or any parent company of the licence applicant included in the reporting perimeter is seeking or has received protection from its creditors pursuant to laws or regulations (including voluntary or mandated administration procedures) within the 12 months preceding the licence season.

..... (Signature)

..... (Name)

..... (Position in club)

On behalf of [licence applicant]

*delete as appropriate